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**Mechanism of Green Finance Awareness
on Sustainable Competitiveness of SMEs**

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Abstract

One phenomenon observed during environmental problems was increased green finance in most countries. This study explores the mechanisms of green finance, sustainable competitiveness, and supply chain among SMEs. Self-administered online questionnaires were completed by 738, 314, and 210 senior managers respectively from China, Malaysia, and Singapore. SPSS and Smart PLS-SEM software were used to test the hypotheses. This study aligns with Sustainable Development Goal 11, i.e., sustainable cities and communities, and Sustainable Development Goal 13, i.e., climate action. This study echoes the China government's "double-carbon" target initiative presented in the 75th session of the United Nations General Assembly.

Keywords: green finance awareness; sustainable competitiveness; ESG, SDG

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1.0 Introduction

A series of environmental problems caused by global warming has caused substantial economic losses to society. China accounts for 27 percent of global carbon emissions. China's green bonds and stocks significantly higher than ordinarys. The demand for new energy grow very fast. Green finance in the economy has been growing. This study uses the environmental, social, and governance (ESG) model to evaluate firms' sustainability. The study will guide enterprises to build sustainable competitiveness.

1.1 Study Objectives

Green Finance cannot be ignored as an essential driving force of the economy. This study examines whether Green finance awareness, Green Supply Chain, and Green Innovation promote Sustainable Competitiveness while describing the moderating relationship between Redundant Resources and Environmental Turbulence between Green Finance Awareness, Green Supply Chain, Green Innovation, and Sustainable Competitiveness. It aims to explore how to help enterprises build Sustainable Competitiveness in China, Malaysia, and Singapore.

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2.0 Literature Review

Green finance awareness is the responsibility to balance environmental protection with the pursuit of financial gain. Green finance is the best way for corporations to achieve environmental protection and economic growth, and it also can provide enterprises with sustainable competitiveness. In the field of supply chain management, green supply chain integration is a crucial capability businesses use to address environmental issues (Lo, Zhang, Wang, & Zhao, 2018). Green internal integration includes the implicit resources of enterprises, whereas green supplier integration and green customer integration include the implicit resources of social complexity. On this basis, green innovation can comprehensively utilise the resources above and make continuous improvements, thereby increasing the complexity and assisting businesses in enhancing their environmental sustainability.

Green innovation is essential to the effective implementation of green finance awareness. The innovation externalities and environmental externalities generated by green innovation not only encourage enterprises to optimize production processes and product design and provide support for enterprises to solve environmental problems innovatively but also aid enterprises in obtaining legitimacy and establishing sustainable competitiveness via first-mover advantage and innovation compensation (Kiefer, Del Río González, & Carrillo - Hermosilla, 2019; Khan, Yang, & Waheed, 2019).

Redundant resources can help enterprises strengthen cross-department cooperation to achieve the goal of cross-functional environmental management but also provide resources and flexible support for enterprises to integrate supplier and customer demands, information, and other elements (Wong et al., 2015). The ability of enterprises to adapt to their external environment determines whether environmental turbulence can create new development opportunities for businesses (Sirmon & Hitt, 2009; Baird et al., 2012).

2.1 Sustainable Competitiveness (Dependent Variable)

Jia and Wang (2018) contend that advanced overall performance correlates with a competitive advantage and that gaining benefits results in better performance. The notions of a helpful resource-based view have broadened the definition of competitiveness. Competitiveness can be a much more comprehensive array of capacity benefits, including organisational capital, human capital, technological possibility, physical capital, and even institutional context (Barney, 1991; Oliver, 1997; Teece, 1997). Competitive advantage is a helpful resource or set of resources or abilities that outdo a competitor and should lead to a better relative overall performance (Wiggins & Ruffle, 2002). According to Nguyen (2019), sustainable competitiveness is characterised by long-time profitability and above-common long-term performance. From this perspective, sustainable competitiveness is defined as long-term excellence with the consideration of sustainability and creating more economic value for a prolonged time frame (Maury, 2018).

2.2 Green Finance Awareness (Independent Variable)

Corson and Treich (2014) highlighted the mechanisms of green finance awareness as the environmental goods that concern the stakeholders, and organisations should provide them voluntarily. Amongst those, voluntariness emphasises that green finance should go beyond compliance with laws and should be the social responsibility of the business to embrace green finance while pursuing financial profits (Kovács, 2008; Qin et al., 2019). However, excessive corporate social responsibility usually gains more attention than green finance awareness (Rahman, 2012). In addition, there are many concepts in green finance awareness from different scholars' perspectives. For example, Green finance awareness is the embodiment of the ability of enterprises to incorporate environmental factors into their daily operations and management (Li et al., 2020); green finance awareness involves translating environmental awareness into action to limit adverse environmental impacts and promote positive environmental externalities (Orcadell et al., 2021).

2.3 Green supply chain (Independent Variable)

A green supply chain encompasses green purchasing, manufacturing, packaging, advertising, and reverse logistics (Zhu & Sarkis, 2004; Chan et al., 2012; Wang et al., 2020b). Within the examination of green delivery chain management, the functional paradigm focuses ordinarily on green practices, specifically practical regions, while the cooperative paradigm broadly focuses on mutually addressing environmental troubles (Vachon & Klassen, 2006; Zhu & Sarkis, 2007; Han & Huo, 2020). To improve the efficacy of green supply chain control, researchers have proposed the integration approach of green delivery chain management (Wu, 2013; Han & Huo, 2020). Supply chain integration, that is, the strategic cooperation among companies and supply chain partners inside and between businesses (Huo, 2012; Kong et al., 2020), can offer enterprises structures that meet strategic needs and successfully utilise allotted resources (Wolf, 2011; Li et al., 2020 a).

2.4 Green Innovation (Mediating Variable)

This study contends that "surroundings" encompasses the natural environments and social elements such as ideas and systems. This could include the ideas of innovation. "Ecology" is derived from environmental sociology, which specialises in the relationship between natural ecology and the financial system, whereas "green" accurately displays organisational innovation's significance and goal. Therefore, "green innovation" is selected to symbolise those types of innovation. There are many definitions of green innovations. Wang and Juo (2021) believe that innovations that utilise improved technologies, systems, and management practices mitigate the negative environmental impact of operations. Green innovation can help businesses in generating both green and sustainable competitiveness (Singh, Del Giudice, Chiappetta Jabbour, Latan & Sohal, 2022). Singh et al. (2022) believe that green innovation refers to the use of environmentally friendly technologies to improve products or processes in production processes that hurt the environment. Chong et al. (2022) further emphasized that the improvement and enhancement of smart cities required sustainability in all aspects with involved the local communities to prepare their awareness towards green innovation.

2.5 Redundant resources (Moderating Variable)

Existing studies have diverse interpretations of the connotation of redundant resources based on various theoretical foundations and perspectives. From the agency theory perspective, redundant resources represent managers' disregard for available resources (Leyva-de la Hiz et al., 2019). In the context of a high level of redundant resources, managers will squander resources on non-productive activities, resulting in low enterprise efficiency and negatively impacting enterprise performance (Jensen, 1986). From the resource-based view and organisation theory perspective, Cyert and March (1963) rejected profit maximisation as the enterprise's only objective. They tended to view the enterprise as an entity with multiple objectives.

2.6 Environmental turbulence (Moderating Variable)

Dess and Beard (1984) conceptualised environmental turbulence as the degree and frequency of changes in the external environment of enterprises over time, representing industry changes, innovation velocity, and unpredictability of market activities. Subsequent research is generally based on this definition (Ashraf et al., 2019; Lyu et al., 2020). On the one hand, environmental turbulence can result in resource constraints, prompting businesses to view external environmental changes as threats rather than opportunities. In addition, it can increase enterprises' awareness of external orientation, innovation, and initiative. Different response attitudes depend on enterprises' diverse strategic approaches and resource capacities (Bodlaj & Cater, 2019). Hence, the following hypotheses were formulated.

More Research is needed on Green Finance Awareness from a strategic perspective. Green Finance Awareness promoting Sustainable Competitiveness has not yet been formed. The current Research does not consider the internal and external environment, which is very important.

H1: There is a significant relationship between green finance awareness and sustainable competitiveness.

H2: There is a significant relationship between green supply chain and sustainable competitiveness.

H3: There is a significant relationship between green innovation and sustainable competitiveness.

H4: Redundant resources moderates the relationship between green finance awareness and sustainable competitiveness.

H5: Redundant resources moderates the relationship between green supply chain and sustainable competitiveness.

H6: Redundant resources moderates the relationship between green innovation and sustainable competitiveness.

H7: Environmental turbulence moderates the relationship between green finance awareness and sustainable competitiveness.

H8: Environmental turbulence moderates the relationship between green supply chain and sustainable competitiveness.

H9: Environmental turbulence moderates the relationship between green innovation and sustainable competitiveness.

H10: Green innovation mediates the relationship between green finance awareness and sustainable competitiveness.

H11: Green innovation mediates the relationship between green supply chain and sustainable competitiveness.

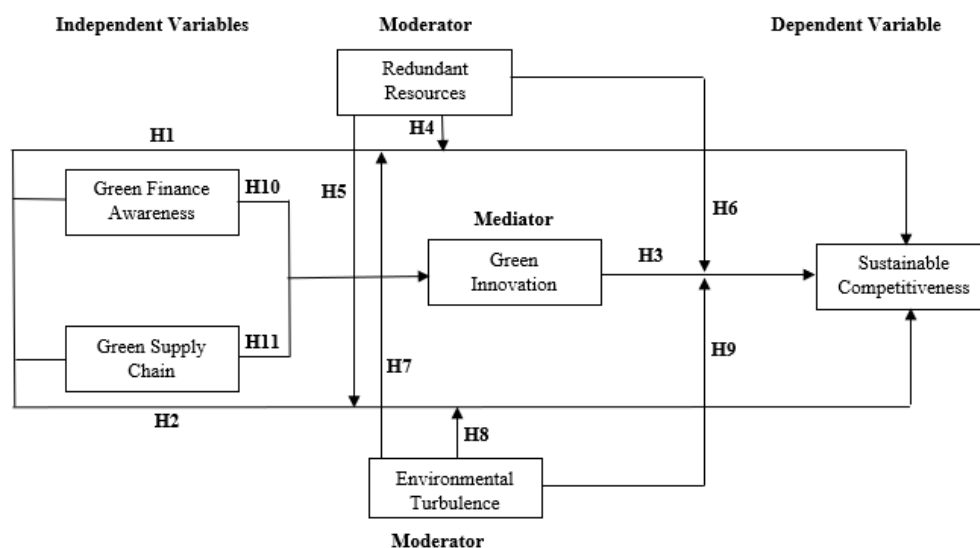


Fig. 1: Research Framework
(Source: Author)

3.0 Methodology

This research adopted questionnaire survey method, collected questionnaire data from the enterprise personnel, and recovered 1,262 valid questionnaires. Of these, 738 were from China, 314 were from Malaysia, and 210 were from Singapore. This study used SPSS26.0 and SmartPLS3.3.2 statistical software to analyse the study samples. As in Table 1, six related constructs were identified. In order to improve the reliability and validity of the scale, all the scales were selected from prominent published journals.

Table 1. Constructs and their related studies

Constructs	Studies
Green finance awareness	Hart and Dowell(2011), Wu (2013), Yang Zhen et al.(2021), Kraus et al. (2020), Qin et al.(2019), Yang et al.(2019), Wu et al. (2020), Li et al. (2020b), Orcadell et al. (2021), Jung et al.(2021), Peng et al.(2021)
Green supply chain	Song et al.(2017), Qian et al.(2019), Zhou et al.(2020), Han and Huo(2020), Solar and sun(2021), Zhu et al.(2022), Wang and Feng(2022), Guo et al.(2022)
Green innovation	Huang and Li(2018), Tariq et al.(2017), Chen and Liu(2019), Kiefer et al.(2019), Guo et al.(2020), Zhou et al.(2020), Pan et al.(2021), Kong et al.(2021), Wang and Juo(2021), Khan et al., (2021), Singh et al. (2022), Oduro et al.(2022), Khanra et al.(2022), Huang and Chen(2022),
Sustainable competitiveness	Hart and Dowell(2011), Fraj et al.(2013), Forsman(2013), Mohammed and Arusha(2013), Ahmad(2015), Yu et al. (2017), Xiao Xie et al.(2019), Qiu et al.(2019), Andersen et al.(2020), Yang Miaomiao and Wang Juanru(2020), Singh et al.(2020), Mahdi and Nassar(2021), Tian Hong and Tian Jihadi(2022)
Redundant Resource	Fadol et al. (2015), Liao Zhongju et al.(2016), Shin and Konrad(2017), Hsiao et al.(2018), Xiao et al.(2018), Liao and Long(2018), Leyva-de la Hiz et al.(2019), Hu et al.(2019), Leyva-de la Hiz et al.(2019), Bai et al.(2021), Silvestre(2015), Wilden and Gudergan (2015), Hartono and Sheng(2016), Cheng and Yang(2017), Ashraf et al.(2019), Bodlaj and Cater(2019), Zhou et al.(2019), Lyu et al.(2020), Wei et al.(2020), Bao et al.(2021), Clauss et al.(2021)

(Source: Author)

The population will be chair executives who have worked for more than one year in enterprises in China, Malaysia, and Singapore. such as Like CEO、CFO、COO.

3.1 Demographic Profile

For China, Malaysia, and Singapore, the proportion of the respondents between the number of employees, industry, type, and operation year are similar. The details are in the Table 2.

Table 2. Demographic profile for China, Malaysia, and Singapore

Variables	China Frequency (%)	Singapore Frequency (%)	Malaysia Frequency (%)
Number of employees in your business	people and below	379(51.40%)	106(50.50%)
	101-300 people	236(32.00%)	80(38.10%)
	301-1000 people	118(16.00%)	22(10.50%)
	1000 people and above	5(0.70%)	2(0.60%)
	Food manufacturing	3(0.40%)	1(0.30%)
Your business's industry	Tobacco processing industry	3(0.40%)	-
	Textile processing industry	1(0.10%)	1(0.30%)
	Furniture manufacturing	2(0.30%)	1(0.50%)
	Petroleum processing and coking industry	1(0.10%)	-
	Pharmaceutical manufacturing industry	55(7.50%)	16(7.10%)
	Electronic product manufacturing industry	364(49.30%)	107(51.00%)
	Automobile and parts manufacturing industry	213(28.90%)	57(27.10%)
	Mechanical equipment manufacturing	80(10.80%)	23(11.00%)
	Other	16(2.20%)	5(2.40%)
	State-owned	78(10.60%)	20(9.50%)
The ownership type of your business	Foreign capital	7(0.90%)	1(0.30%)
	Joint venture	4(0.50%)	3(1.00%)
	Private	649(87.90%)	186(88.60%)
	1-5	448(60.70%)	153(72.90%)
Your business has been in operation for []year.	6-10	268(36.30%)	55(26.20%)
	11-15	20(2.70%)	2(1.00%)
	16-20	1(0.10%)	-
	20 and above	1(0.10%)	-

(Source: Author)

4.0 Findings

As depicted in Table 3, the combined data from both countries showed that all the items except one have good loadings higher than 0.50, with composite reliability of the constructs higher than 0.70. The average variance extracted (AVE) of the constructs is higher than 0.50, showing an acceptable validity for the constructs.

Table 3. Results of measurement items

	Construct	Item	Factor Loading	Cronbach's Alpha	Composite Reliability	Average Variance Extracted
Green Finance Awareness	Green Finance Awareness	GFA1	Chi:0.737 Sin:0.704 Mal:0.788	Chi:0.923 Sin:0.929 Mal:0.926	Chi:0.934 Sin:0.939 Mal:0.937	Chi:0.541 Sin:0.566 Mal:0.552
		GFA2	Chi:0.767 Sin:0.812 Mal:0.770			
		GFA3	Chi:0.772 Sin:0.727 Mal:0.753			
		GFA4	Chi:0.724 Sin:0.728 Mal:0.748			
		GFA5	Chi:0.740 Sin:0.795 Mal:0.755			
		GFA6	Chi:0.794 Sin:0.823 Mal:0.727			
		GFA7	Chi:0.781 Sin:0.852 Mal:0.794			
		GFA8	Chi:0.753 Sin:0.834 Mal:0.765			
		GFA9	Chi:0.688 Sin:0.674 Mal:0.732			
		GFA10	Chi:0.646 Sin:0.676 Mal:0.622			
		GFA11	Chi:0.721 Sin:0.665 Mal:0.746			
		GFA12	Chi:0.691 Sin:0.701 Mal:0.703			
Green supply chain	Green interior	GSC1	Chi:0.820 Sin:0.822 Mal:0.815	Chi:0.874 Sin:0.851 Mal:0.867	Chi:0.905 Sin:0.890 Mal:0.901	Chi:0.616 Sin:0.575 Mal:0.604
		GSC2	Chi:0.795 Sin:0.818 Mal:0.817			
		GSC3	Chi:0.838 Sin:0.765 Mal:0.850			
		GSC4	Chi:0.788 Sin:0.694 Mal:0.788			
	Green supplier	GSC5	Chi:0.710 Sin:0.701 Mal:0.658	Chi:0.851 Sin:0.877 Mal:0.85	Chi:0.890 Sin:0.907 Mal:0.889	Chi:0.574 Sin:0.62 Mal:0.572
		GSC6	Chi:0.750 Sin:0.737 Mal:0.718			
		GSC7	Chi:0.794 Sin:0.786 Mal:0.752			
	Green supplier	GSC8	Chi:0.724 Sin:0.832 Mal:0.780	Chi:0.851 Sin:0.877 Mal:0.85	Chi:0.890 Sin:0.907 Mal:0.889	Chi:0.574 Sin:0.62 Mal:0.572
		GSC9	Chi:0.766 Sin:0.817 Mal:0.720			

(Source: Author)

Table 3. Results of measurement items (Continuation Sheet)

	Construct	Item	Factor Loading	Cronbach's Alpha	Composite Reliability	Average Variance Extracted		
Green supply chain	Green supplier	GSC10	Chi:0.781 Sin:0.771 Mat:0.789	Chi:0.881 Sin:0.881 Mat:0.877	Chi:0.910 Sin:0.910 Mat:0.907	Chi:0.627 Sin:0.627 Mat:0.62		
		GSC11	Chi:0.720 Sin:0.740 Mat:0.752					
		GSC12	Chi:0.758 Sin:0.777 Mat:0.742					
	Green customer	GSC13	Chi:0.783 Sin:0.752 Mat:0.797					
		GSC14	Chi:0.789 Sin:0.819 Mat:0.762					
		GSC15	Chi:0.779 Sin:0.773 Mat:0.792					
	Green process	GSC16	Chi:0.809 Sin:0.845 Mat:0.850					
		GSC17	Chi:0.806 Sin:0.792 Mat:0.775					
		GSC18	Chi:0.786 Sin:0.767 Mat:0.744					
	Green Innovation	GII1	Chi:0.819 Sin:0.790 Mat:0.812					
		Green process	GII2				Chi:0.784 Sin:0.784 Mat:0.792	
			Green product				GII3	Chi:0.818 Sin:0.856 Mat:0.82
							GII4	Chi:0.877 Sin:0.878 Mat:0.872
		Green product					GII5	Chi:0.868 Sin:0.873 Mat:0.864
			GII6				Chi:0.838 Sin:0.876 Mat:0.835	
			GII7				Chi:0.719 Sin:0.741 Mat:0.765	
		Redundant Resources	Unabsorbed redundancy				GII8	Chi:0.843 Sin:0.865 Mat:0.832
	RRI1						Chi:0.850 Sin:0.837 Mat:0.862	
RRI2	Chi:0.834 Sin:0.846 Mat:0.824							
Absorbed redundancy	RRI3		Chi:0.845 Sin:0.825 Mat:0.835					
	RRI4		Chi:0.841 Sin:0.833 Mat:0.849					
	RRI5		Chi:0.869 Sin:0.880 Mat:0.841					
Redundant Resources	Absorbed redundancy	RRI6	Chi:0.835 Sin:0.861 Mat:0.803	Chi:0.805 Sin:0.821 Mat:0.776	Chi:0.885 Sin:0.893 Mat:0.87	Chi:0.72 Sin:0.736 Mat:0.691		

(Source: Author)

Table 3. Results of measurement items (Continuation Sheet)

	Construct	Item	Factor Loading	Cronbach's Alpha	Composite Reliability	Average Variance Extracted
environmental turbulence	Market turbulence	ETI1	Chi:0.853 Sin:0.882 Mal:0.86	Chi:0.798 Sin:0.843 Mal:0.797	Chi:0.881 Sin:0.905 Mal:0.881	Chi:0.712 Sin:0.761 Mal:0.712
		ETI2	Chi:0.836 Sin:0.863 Mal:0.839			
		ETI3	Chi:0.842 Sin:0.872 Mal:0.832			
		ETI4	Chi:0.859 Sin:0.842 Mal:0.865			
	Technological turbulence	ETI5	Chi:0.871 Sin:0.892 Mal:0.853	Chi:0.824 Sin:0.832 Mal:0.811	Chi:0.895 Sin:0.899 Mal:0.888	Chi:0.740 Sin:0.749 Mal:0.726
		ETI6	Chi:0.85 Sin:0.861 Mal:0.838			
		SCA1	Chi:0.773 Sin:0.823 Mal:0.766			
		SCA2	Chi:0.689 Sin:0.641 Mal:0.650			
		SCA3	Chi:0.709 Sin:0.741 Mal:0.615			
		SCA4	Chi:0.740 Sin:0.764 Mal:0.764			
		SCA5	Chi:0.782 Sin:0.793 Mal:0.712			
Sustainable Competitiveness	Sustainable Competitiveness	SCA6	Chi:0.706 Sin:0.772 Mal:0.720	Chi:0.930 Sin:0.936 Mal:0.910	Chi:0.940 Sin:0.945 Mal:0.924	Chi:0.567 Sin:0.589 Mal:0.505
		SCA7	Chi:0.724 Sin:0.762 Mal:0.698			
		SCA8	Chi:0.821 Sin:0.817 Mal:0.808			
		SCA9	Chi:0.834 Sin:0.836 Mal:0.748			
		SCA10	Chi:0.765 Sin:0.741 Mal:0.656			
		SCA11	Chi:0.743 Sin:0.781 Mal:0.692			
		SCA12	Chi:0.736 Sin:0.718 Mal:0.679			

(Source: Author)

GFA significantly positively affected GII ($\beta = 0.333, 0.350, 0.357, p < 0.001$). GSC significantly positively affected GII ($\beta = 0.353, 0.346, 0.155, p < 0.05$). GFA significantly affected SCA ($\beta = 0.234, 0.290, 0.275, p < 0.001$), and hypothesis H1 was supported in all three countries. GSC had a significant positive effect on SCA ($\beta = 0.283, 0.291, 0.210, p < 0.001$), and hypothesis H2 was supported in all three countries. GII had a significant positive effect on SCA ($\beta = 0.318, 0.296, 0.252, p < 0.001$), and hypothesis H3 was supported in all three countries. Further, by comparing the path coefficients of the three countries, it is found that there was no significant difference ($p > 0.05$) in the impact size of assumptions H1, H2, and H3 among the three countries.

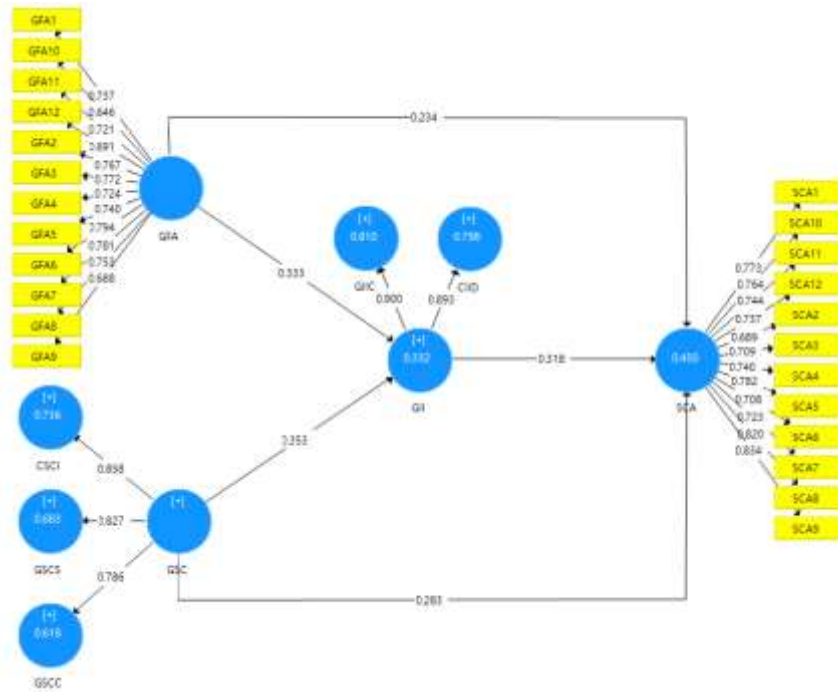


Fig. 2: Mediation model results of the path analysis: China
(Source: Author)

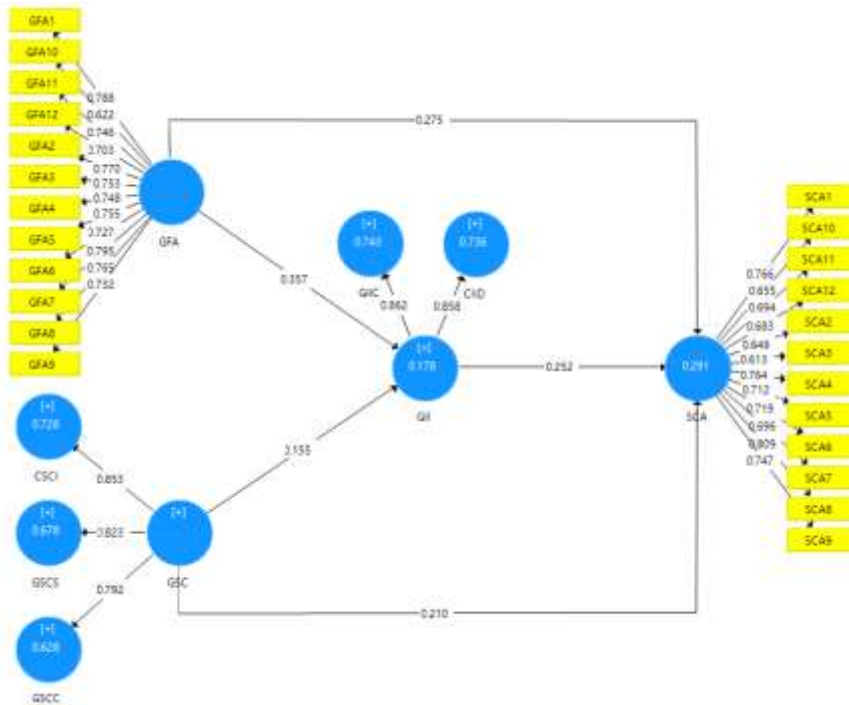


Fig. 3: Mediation model results of the path analysis: Malaysia
(Source: Author)

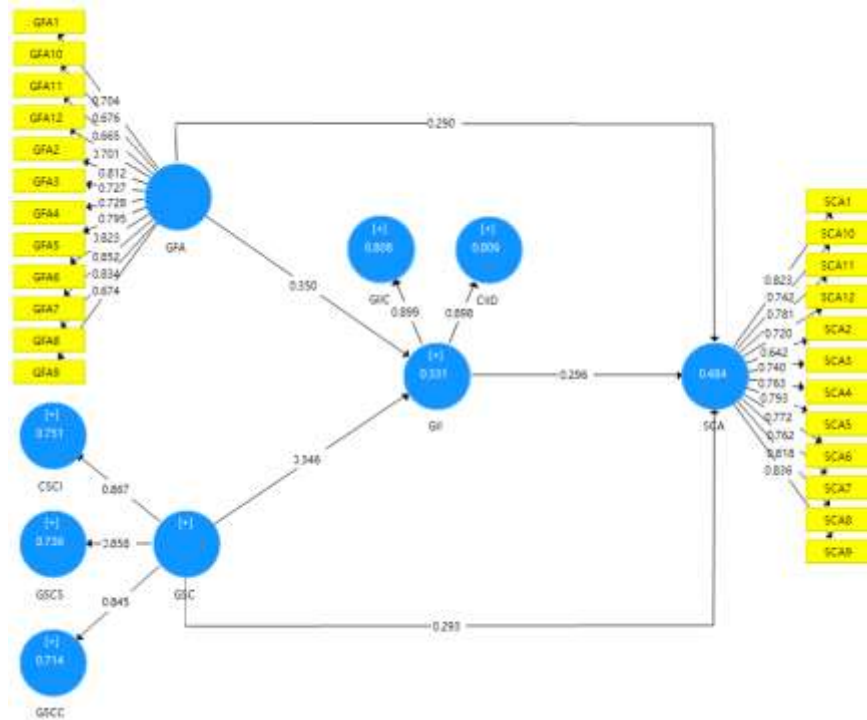


Fig. 4: Mediation model results of the path analysis: Singapore
(Source: Author)

In the path of $GFA \rightarrow GII \rightarrow SCA$, the confidence intervals of the three countries do not contain 0, so there is a mediating effect between GFA and SCA in the three countries, and the mediating effects are 0.106, 0.104, and 0.090, respectively, assuming that H10 is supported; In the path of $GSC \rightarrow GII \rightarrow SCA$, the confidence intervals of the three countries are all 0, so it shows that there is a mediating effect between GSC and SCA in the three countries. The size of the mediating effect is 0.112, 0.102, and 0.039, assuming that H11 is supported. Furthermore, the mediating effects of GII between GFA and SCA in the three countries were not significantly different ($p > 0.05$).

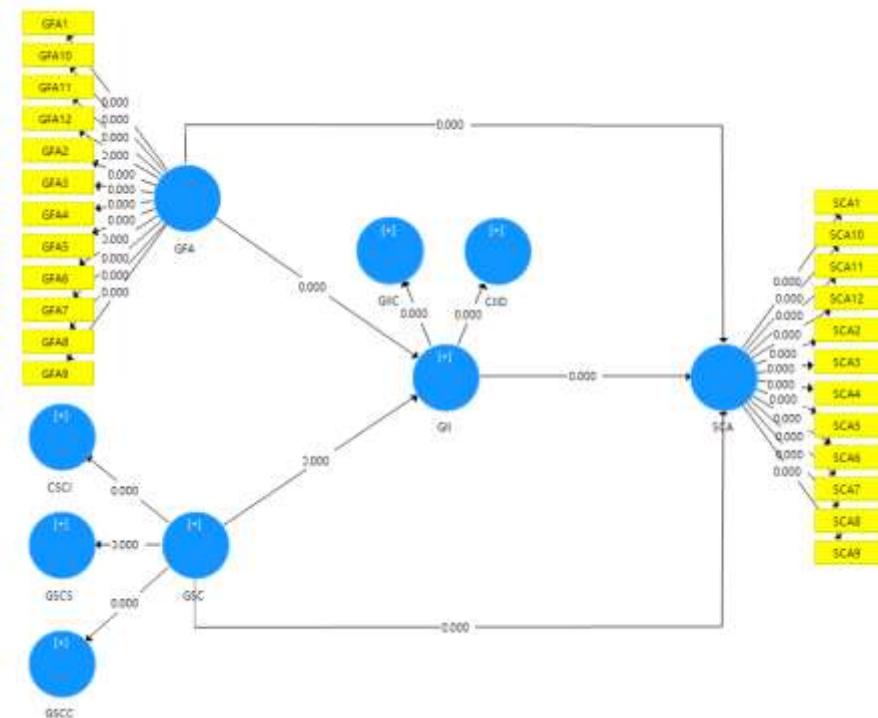


Fig. 5: Mediation model results of Bootstrapping: China
(Source: Author)

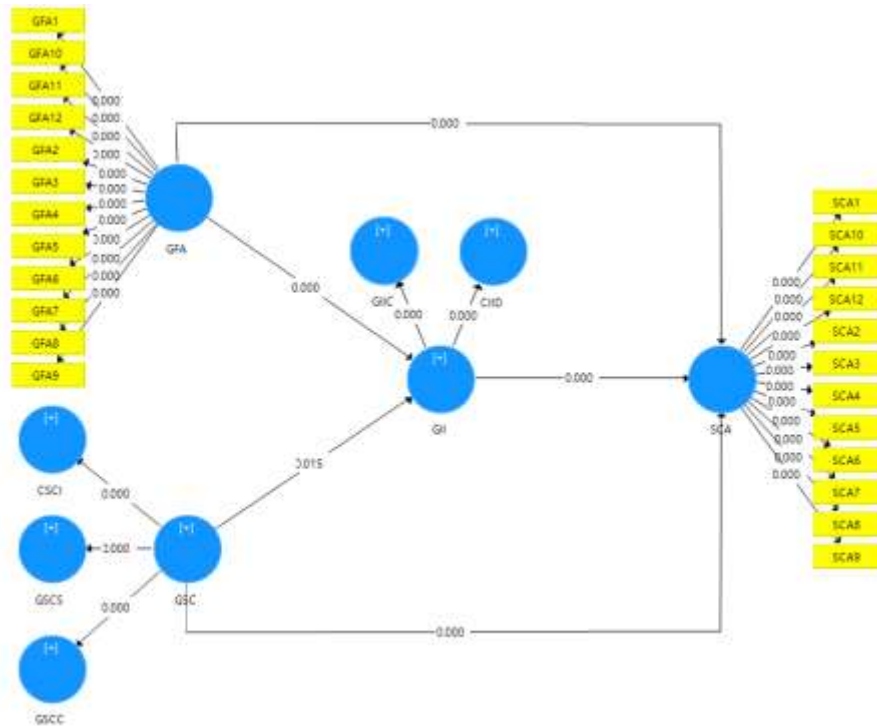


Fig. 6: Mediation model results of Bootstrapping: Malaysia
(Source: Author)

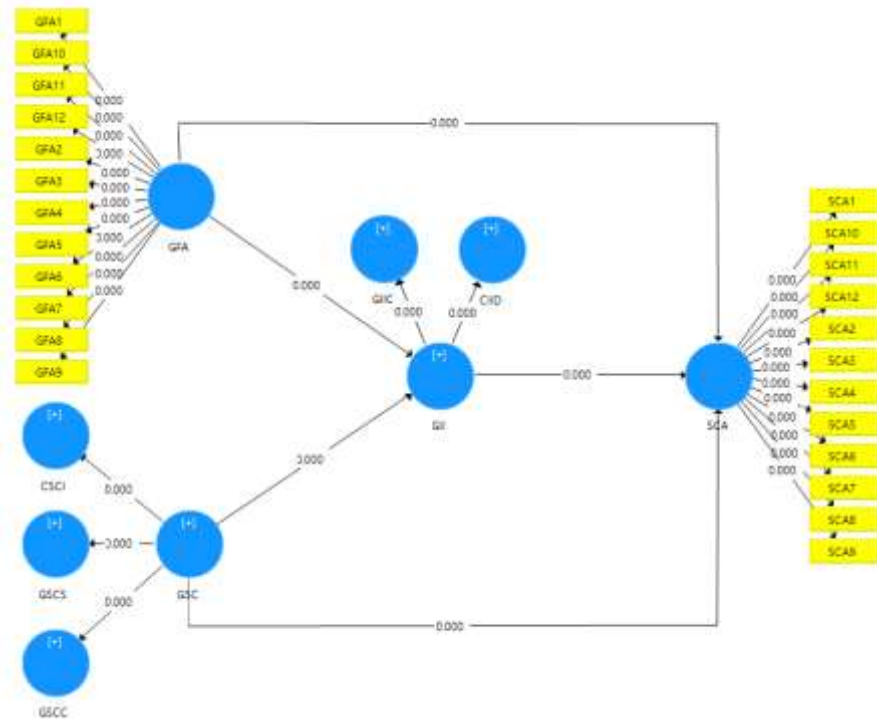


Fig. 7: Mediation model results of Bootstrapping: Singapore
(Source: Author)

The interaction between GFA and RRI had a significant positive effect on SCA in the three countries ($\beta = 0.148, 0.161, 0.150, p < 0.01$), so the hypothesis H4 of the three countries was supported; The interaction between GSC and RRI had a significant positive effect on SCA in the three countries ($\beta = 0.115, 0.147, 0.118, p < 0.05$), so the hypothesis H5 was supported in the three countries; The interaction term of GII and RRI had a significant positive effect on SCA in the three countries ($\beta = 0.119, 0.181, 0.132, p < 0.01$), so the hypothesis of H6 was supported in the three countries.

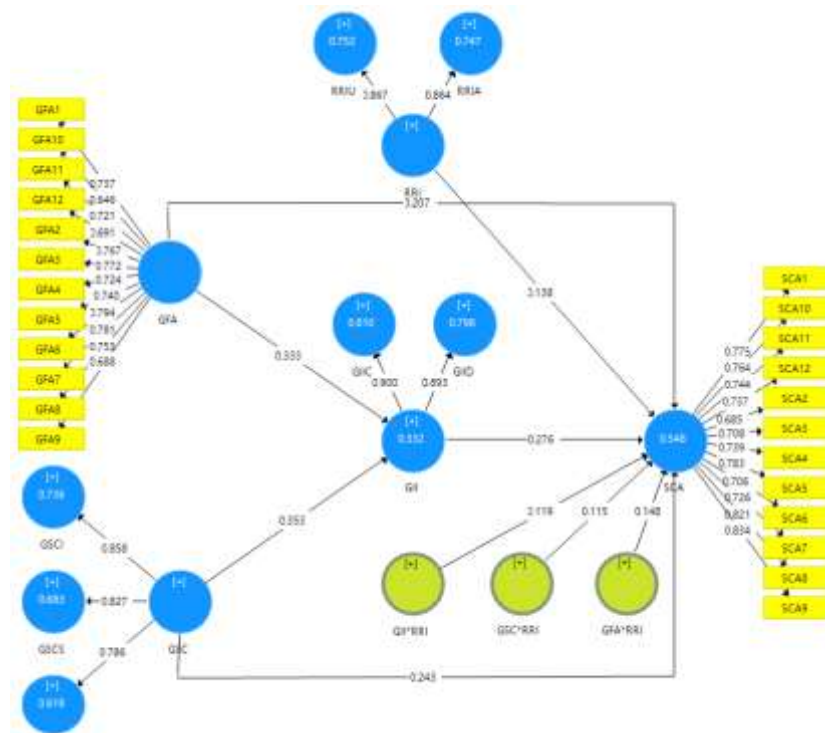


Fig. 8: Redundant resource results of the path analysis: China
(Source: Author)

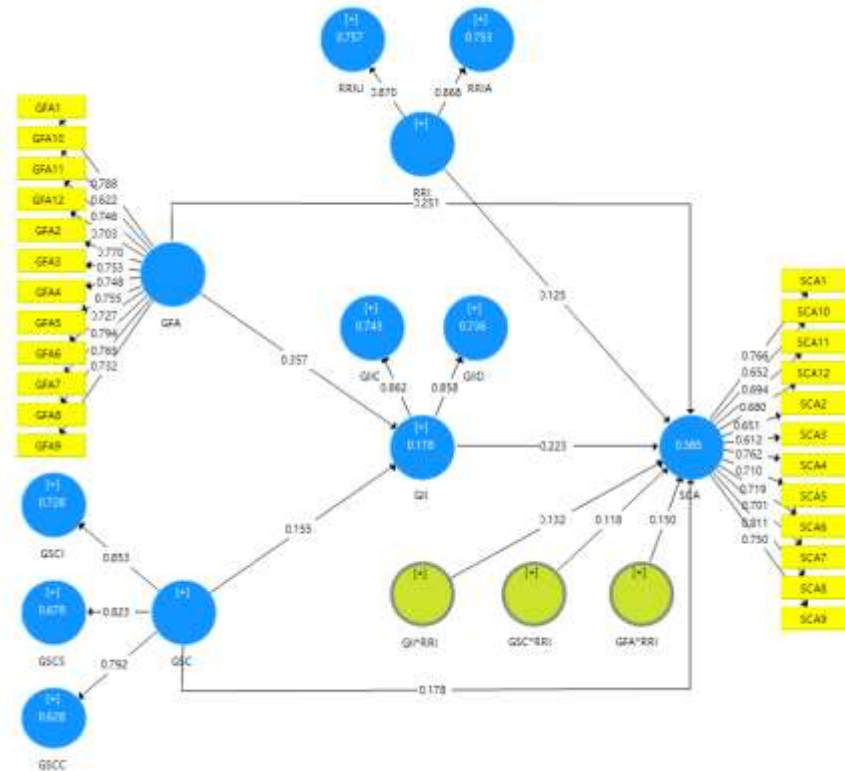


Fig. 9: Redundant resource results of the path analysis: Malaysia
(Source: Author)

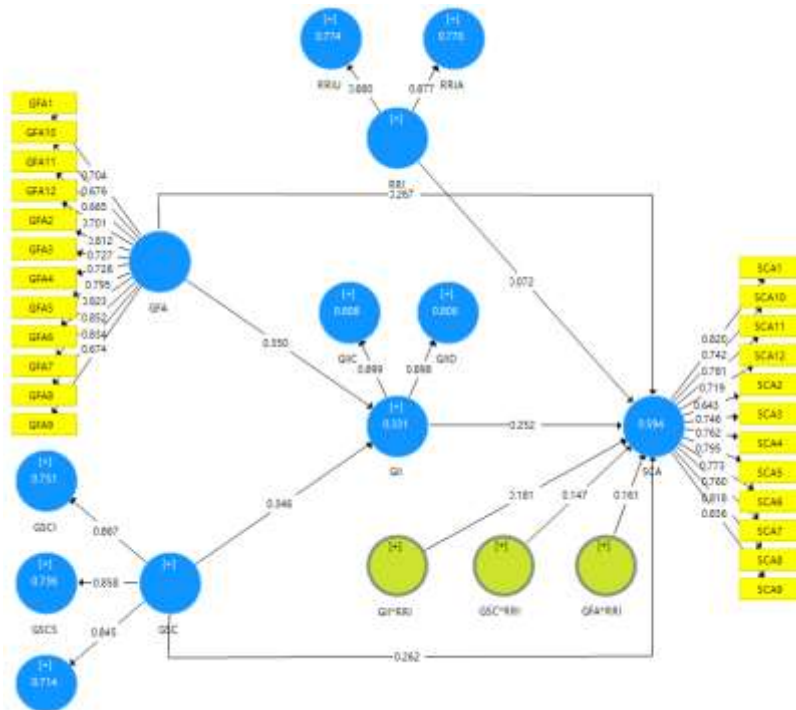


Fig. 10: Redundant resource results of the path analysis: Singapore
(Source: Author)

When RRI was low, the effect of GFA on SCA was not significant in all three countries (simple slope = 0.059, 0.106, 0.101, $p > 0.05$), China GSC had a little positive effect on SCA (simple slope = 0.128, $p < 0.01$), Singapore and Malaysia GSC had no significant effect on SCA (simple slope = 0.115, 0.060, $p > 0.05$), GFA in China had a little positive effect on SCA (simple slope = 0.157, $p < 0.001$), GSC in Singapore and Malaysia had no significant effect on SCA (simple slope = 0.071, 0.091, $p > 0.05$); When RRI was high, GFA had a more significant positive impact on SCA in three countries (simple slope = 0.355, 0.428, 0.401, $p < 0.001$), GSC had a more significant positive impact on SCA in three countries (simple slope = 0.358, 0.409, 0.296, $p < 0.01$), and GII had a more significant positive impact on SCA in three countries (simple slope = 0.395, 0.433, 0.355, $p < 0.001$). In the three countries, the positive effects of GFA, GSC, and GII on SCA increased with the increase of RRI, which indicated that RRI had a positive regulatory effect among GFA, GSC, GII, and SCA.

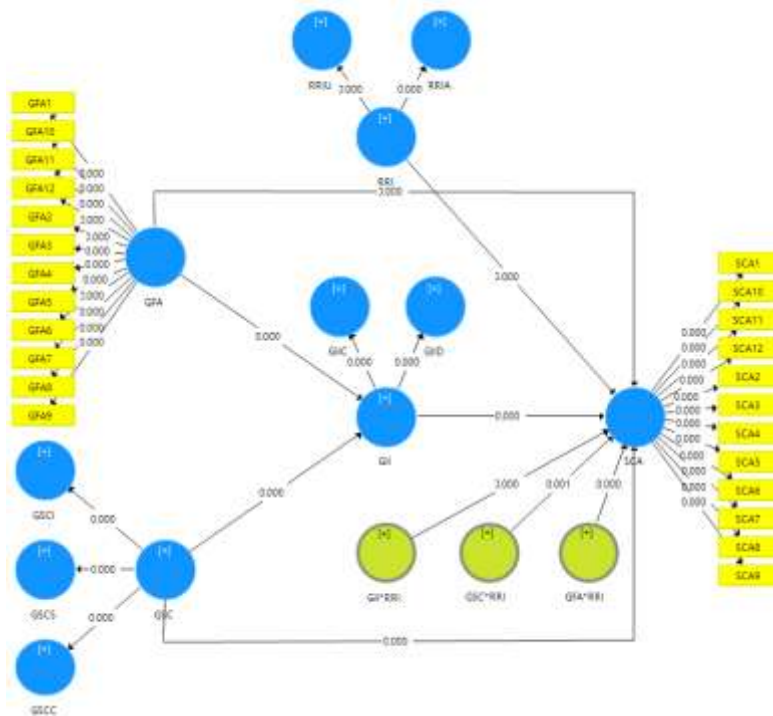


Fig. 11: Redundant resource results of Bootstrapping: China
(Source: Author)

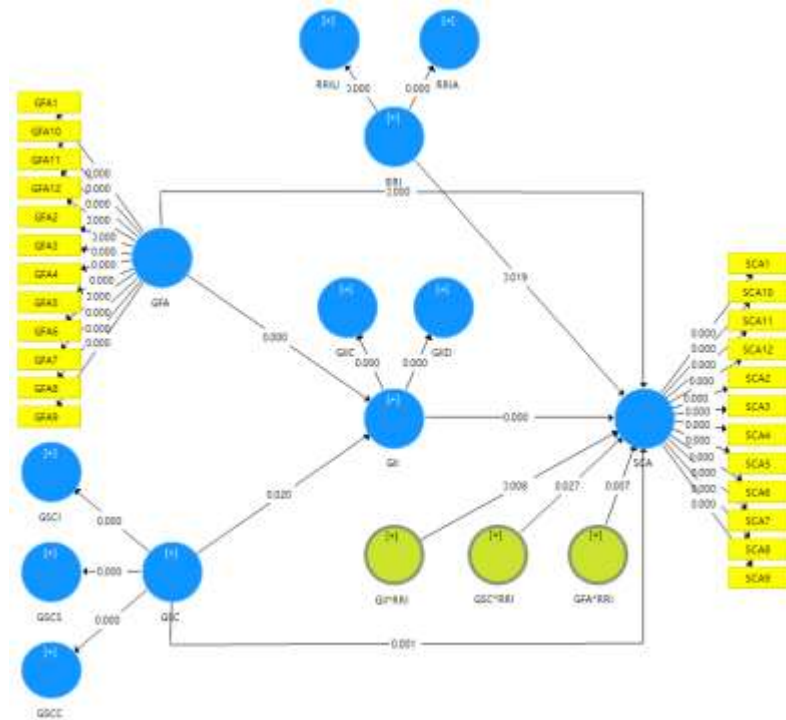


Fig. 12: Redundant resource results of Bootstrapping: Malaysia
(Source: Author)

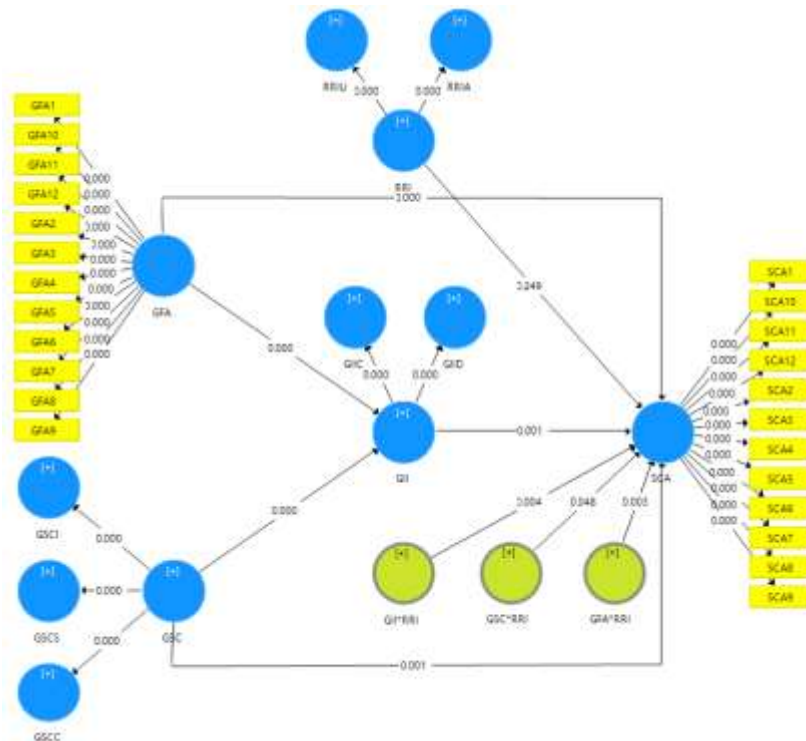


Fig. 13: Redundant resource results of Bootstrapping: Singapore
(Source: Author)

The interaction between GFA and ETI had a significant positive effect on SCA in the three countries ($\beta = 0.097, 0.122, 0.149, p < 0.05$), so hypothesis H7 of the three countries was supported; The interaction between GSC and RRI in China had a significant positive effect on SCA ($\beta = 0.158, p < 0.001$), but the interaction between GSC and RRI in Singapore and Malaysia had no significant effect on SCA ($\beta = -0.057, 0.071, p > 0.05$), so the hypothesis H8 in China was supported, while the hypothesis H8 in Singapore and Malaysia was not supported. The interaction between GII and RRI in China and Singapore significantly positively affected SCA ($\beta = 0.181, 0.204, p$

<0.01). In contrast, the interaction between GII and RRI in Malaysia had no significant effect on SCA ($\beta = 0.027$, $p > 0.05$). Therefore, hypothesis H9 of China and Singapore was supported, while that of Malaysia was not supported.

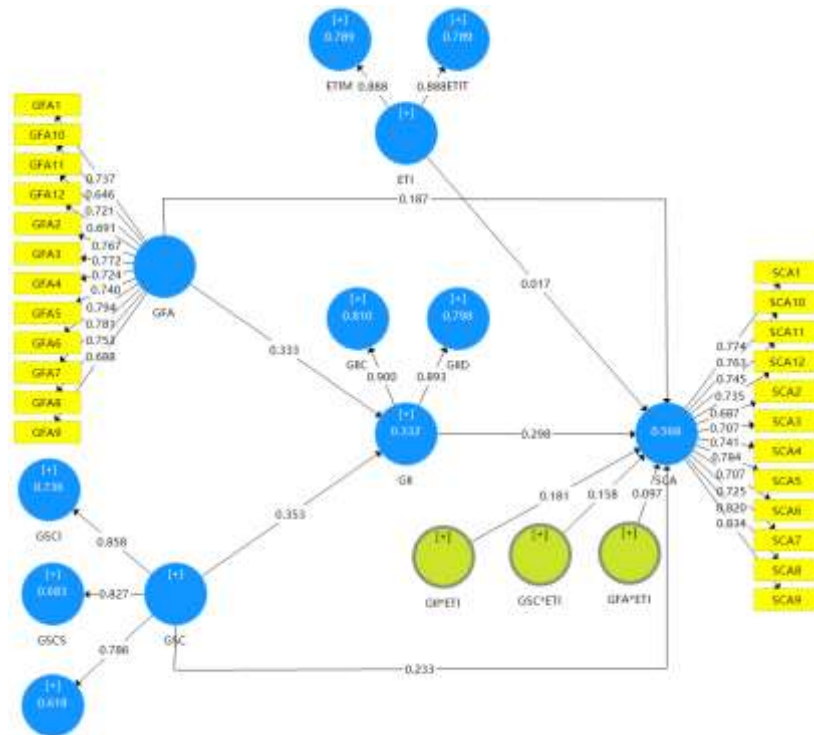


Fig. 14: Redundant resource results of the path analysis: China
(Source: Author)

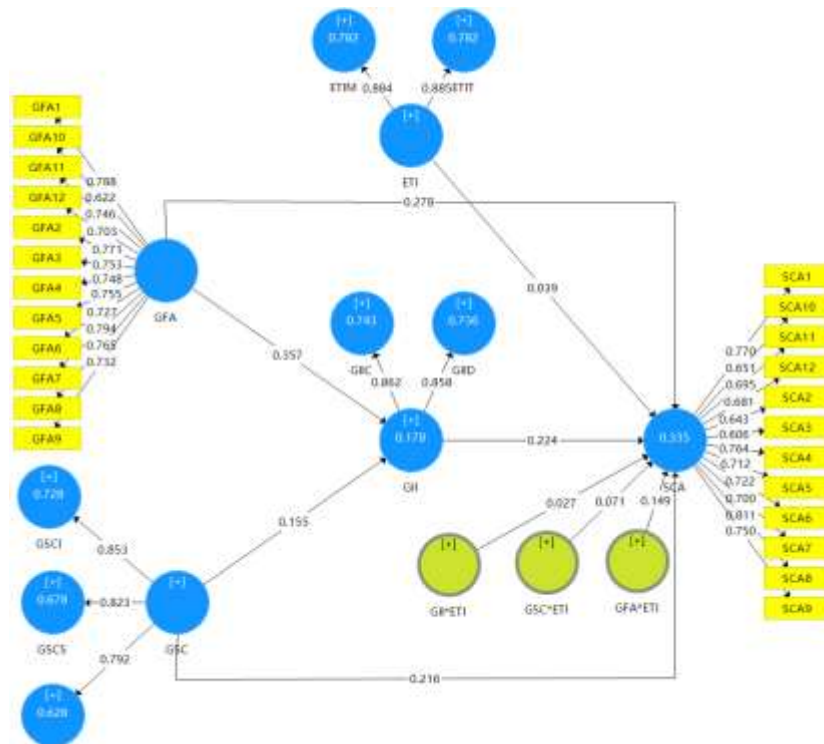


Fig. 15: Redundant resource results of the path analysis: Malaysia
(Source: Author)

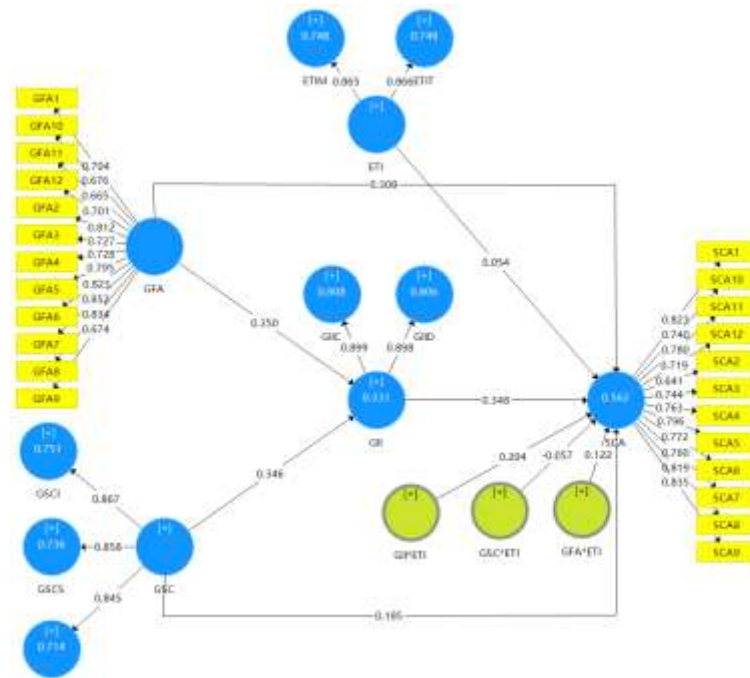


Fig. 16: Redundant resource results of the path analysis: Singapore
(Source: Author)

When ETI is low, GFA in China and Singapore have a little positive effect on SCA (simple slope = 0.090, 0.186, $p < 0.01$), GFA in Malaysia had no significant effect on SCA (simple slope = 0.129, $p > 0.05$), China GSC had no significant effect on SCA (simple slope = 0.075, $p > 0.05$), China GII had a little positive effect on SCA (simple slope = 0.117, $p < 0.01$), Singapore GII had no significant effect on SCA (simple slope = 0.144, $p > 0.01$); When ETI was high, GFA in China, Singapore, and Malaysia had a more significant positive effect on SCA (simple slope = 0.284, 0.430, 0.427, $p < 0.001$), GSC in China had a more significant positive effect on SCA (simple slope = 0.391, $p < 0.001$), and GII in China and Singapore had a more significant positive effect on SCA (simple slope = 0.479, 0.552, $p < 0.001$). Therefore, with the increase of ETI, the positive effects of China GFA, GSC, and GII on SCA increased gradually, indicating a positive regulatory effect between GFA, GSC, GII, and SCA in China. That is to say, with the increase of ETI, the positive effects of Singapore GFA and GII on SCA also increased gradually, indicating that Singapore ETI has a positive regulatory effect among GFA, GII, and SCA; That is to say, with the increase of ETI, the positive effect of GFA on SCA in Malaysia also increases gradually, indicating that there is a positive moderating effect between GFA and SCA in Malaysia.

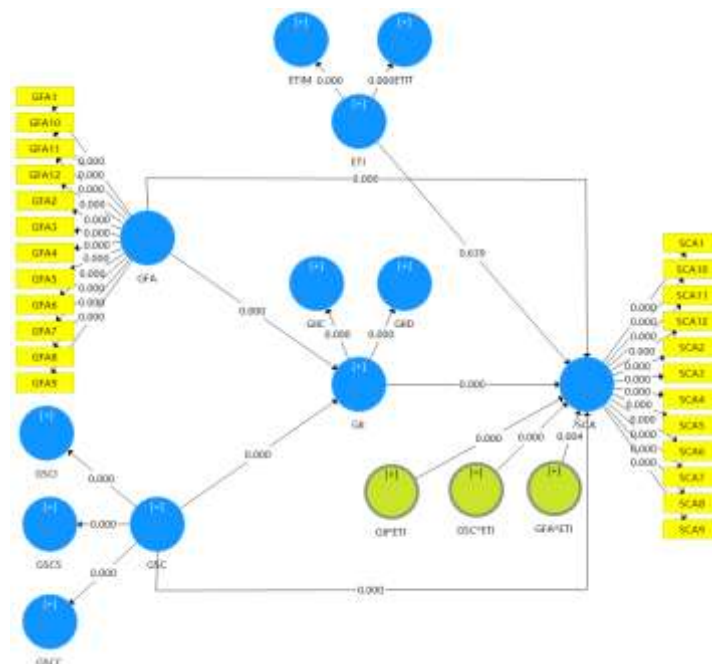


Fig. 17: Redundant resource results of Bootstrapping: China
(Source: Author)

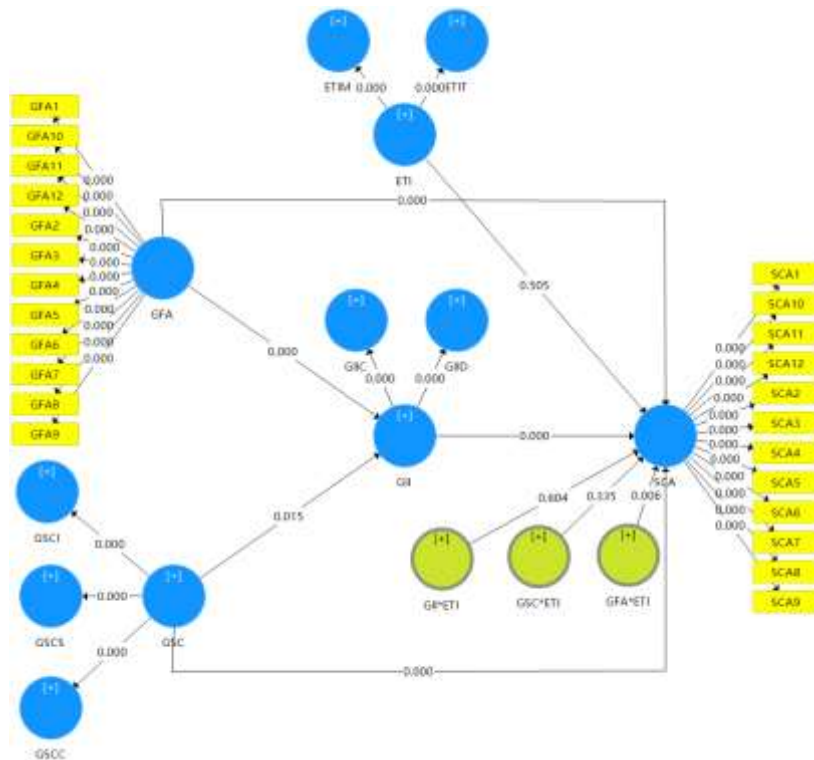


Fig. 18: Redundant resource results of Bootstrapping: Malaysia
(Source: Author)

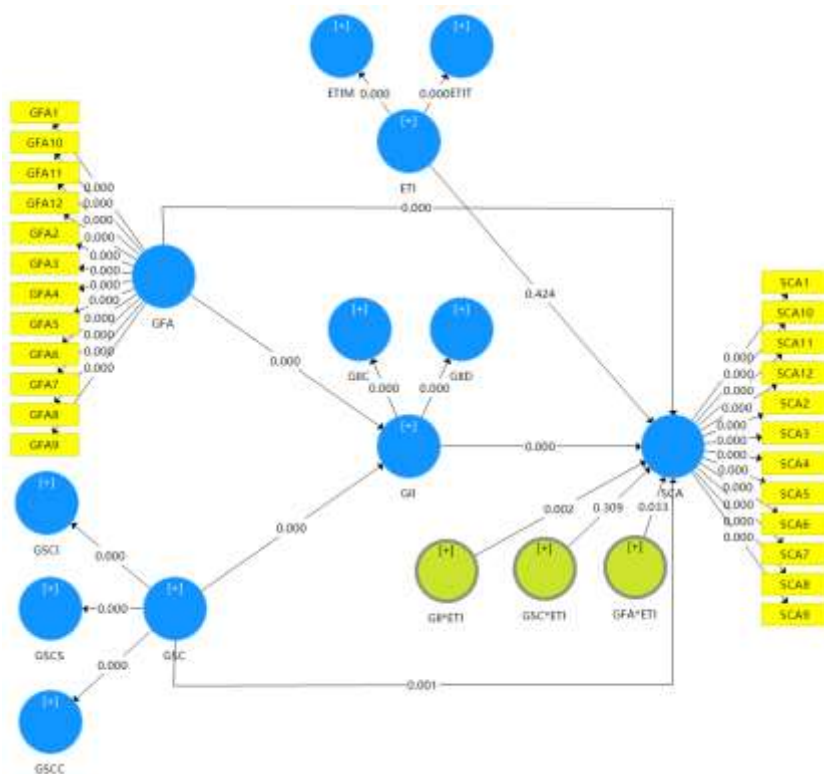


Fig. 19: Redundant resource results of Bootstrapping: Singapore
(Source: Author)

The hypothesis testing was fully established from the above verification results. See Table 4 for specific relevant hypothesis verification results.

Table 4. Results of hypothesis testing for China, Malaysia, and Singapore (combined)

Hypothesis	Path	Beta	SE	t-value	p	Results
H1	GFA→SCA	Chi:0.234	Chi:0.035	Chi:6.627	Chi:0.000	Chi:Accepted
		Sin:0.290	Sin:0.062	Sin:4.659	Sin:0.000	Sin:Accepted
		Mal:0.275	Mal:0.056	Mal:4.897	Mal:0.000	Mal:Accepted
H2	GSC→SCA	Chi:0.283	Chi:0.037	Chi:7.612	Chi:0.000	Chi:Accepted
		Sin:0.293	Sin:0.077	Sin:3.804	Sin:0.000	Sin:Accepted
		Mal:0.210	Mal:0.056	Mal:3.719	Mal:0.000	Mal:Accepted
H3	GII→SCA	Chi:0.318	Chi:0.037	Chi:8.500	Chi:0.000	Chi:Accepted
		Sin:0.296	Sin:0.077	Sin:3.857	Sin:0.000	Sin:Accepted
		Mal:0.252	Mal:0.058	Mal:4.378	Mal:0.000	Mal:Accepted
H4	GFA*RI→SCA	Chi:0.148	Chi:0.033	Chi:4.553	Chi:0.000	Chi:Accepted
		Sin:0.161	Sin:0.055	Sin:2.932	Sin:0.003	Sin:Accepted
		Mal:0.150	Mal:0.055	Mal:2.726	Mal:0.007	Mal:Accepted
H5	GSC*RI→SCA	Chi:0.115	Chi:0.034	Chi:3.373	Chi:0.001	Chi:Accepted
		Sin:0.147	Sin:0.074	Sin:1.980	Sin:0.048	Sin:Accepted
		Mal:0.118	Mal:0.053	Mal:2.22	Mal:0.027	Mal:Accepted
H6	GII*RI→SCA	Chi:0.119	Chi:0.034	Chi:3.502	Chi:0.000	Chi:Accepted
		Sin:0.181	Sin:0.063	Sin:2.866	Sin:0.004	Sin:Accepted
		Mal:0.132	Mal:0.05	Mal:2.659	Mal:0.008	Mal:Accepted
H7	GFA*ETI→SCA	Chi:0.097	Chi:0.033	Chi:2.947	Chi:0.003	Chi:Accepted
		Sin:0.122	Sin:0.058	Sin:2.120	Sin:0.034	Sin:Accepted
		Mal:0.149	Mal:0.053	Mal:2.819	Mal:0.005	Mal:Accepted
H8	GSC*ETI→SCA	Chi:0.158	Chi:0.031	Chi:5.073	Chi:0.000	Chi:Accepted
		Sin:0.057	Sin:0.054	Sin:1.048	Sin:0.295	Sin:Rejected
		Mal:0.071	Mal:0.070	Mal:1.013	Mal:0.311	Mal:Rejected
H9	GII*ETI→SCA	Chi:0.181	Chi:0.031	Chi:5.784	Chi:0.000	Chi:Accepted
		Sin:0.204	Sin:0.067	Sin:3.031	Sin:0.003	Sin:Accepted
		Mal:0.027	Mal:0.057	Mal:0.473	Mal:0.636	Mal:Rejected
H10	GFA→GII→SCA	Chi:0.106	Chi:0.018	Chi:6.023	Chi:0.000	Chi:Accepted
		Sin:0.104	Sin:0.028	Sin:3.724	Sin:0.000	Sin:Accepted
		Mal:0.090	Mal:0.027	Mal:3.312	Mal:0.001	Mal:Accepted
H11	GSC→GII→SCA	Chi:0.112	Chi:0.017	Chi:6.581	Chi:0.000	Chi:Accepted
		Sin:0.102	Sin:0.039	Sin:2.661	Sin:0.008	Sin:Accepted
		Mal:0.039	Mal:0.019	Mal:2.116	Mal:0.035	Mal:Accepted

Most of the study hypotheses of multi-group analysis were confirmed, but some of the study hypotheses were not established. However, hypotheses H8 assumption is not significant in Malaysia and Singapore. The H9 assumption is not significant in Malaysia.

5.0 Discussion

There are similar significant positive effects for most hypotheses across the three countries. This study reveals the critical role of rational allocation of resources with environmental sustainability orientation in building sustainable competitiveness of enterprises, which is consistent with the findings of Chuang and Huang(2018) and Singh et al. (2019). The positive impact of green supply chain integration on enterprises has also been confirmed (Wong et al., 2020; Zhou et al., 2020). Supply chain can promote enterprise innovation and verify the positive impact of green innovation on the long-term development of enterprises (Huang & Li, 2017; Bhatia & Jakhar, 2021; Wang & Juo, 2021). This study responds to Penrose's (1959) and Daniel et al. (2004) views that redundant resources can help enterprises adapt to and grasp the rapid changes in the internal and external environment, thus triggering enterprises to innovate to take advantage of environmental opportunities.

However, hypotheses H8 assumption is not significant in Malaysia and Singapore. The H9 assumption is not significant in Malaysia. The results of this study are consistent with the research results on environmental turbulence. Green innovation will also shorten the technology cycle of incumbent dominant enterprises, shortening the window of technological advantage opportunity that can bring competitive advantage (Zhou et al., 2019; Xu Zhi et al., 2020). This will weaken the positive impact of technological turbulence, resulting in the moderating effect of technological turbulence not being significant.

This result also reflects that China attaches importance to the Belt and Road Initiative and the supply chain. China has the ability and willingness to lead other countries, so hypotheses H8 is significant in China and not significant in Malaysia and Singapore. China is an economic power, Singapore is a developed country, and Malaysia is a developing country; the green innovation capacity of the economy needs to be strengthened, so hypotheses H9 is significant in China and Singapore but not significant in Malaysia. (Chong, et al., 2022).

6.0 Conclusion& Recommendations

This paper contributes to both theory and practice. In theory, it clarifies the relationship and mechanism of Green Finance Awareness, Green Supply Chain, Green Innovation, Redundant Resources and Environmental Turbulence, and Sustainable Competitiveness. This study has practical implications and recommendations for the enterprise. For example, the findings show that organisations are changing the traditional concept that environmental protection will add cost and hurt profits. It will also guide enterprises in paying attention to internal and external factors, which play essential roles in constructing sustainable competitiveness.

However, this study is limited by the influence of time, cost, workforce, and other factors. The external factors, such as the economic level of the city where the enterprise is located, the local environmental protection regulations, and the internal factors. Such as the limitations of research methods. There are limitations that cross-sectional data cannot fully depict the long-term and dynamic nature of green finance awareness affecting sustainable competitiveness; the limitations of control variables. the enterprise management's level and the enterprise's main business, will affect the implementation of the green finance consciousness, as such, future studies should consider incorporating more control variables into the study to improve the reliability of hypothesis testing.

The recommendation for future research in this study is to explore the role of environmentally sustainable resources in building sustainable competitiveness from the enterprise-level perspective. Leaders at the organisational level and employees at the individual level also play an essential role in implementing and enforcing green finance awareness. Therefore, future research needs to combine various theoretical perspectives to construct the theoretical framework of the mechanism of green finance consciousness on sustainable competitiveness from multi-level and multi-angle.

In the future, a dynamic measurement model or simulation can be introduced to analyse and predict the long-term dynamic impact to provide a reference for improving the efficiency of enterprise green value.

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Paper Contribution to Related Field of Study

More studies on agencies' energetic environmental obligations are needed strategically. The scope of the study expands the impact of green financial concepts from a long-term and natural resource-based perspective. The theoretical version of green finance awareness promoting sustainable competitiveness has no longer been formed. This paper: constructs the theoretical model. The current research does not comprehensively consider internal regulations and the external environment. This paper: introduces two moderating and broadens the scope of ecological modernization theory studies.

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